Consultation Reports

Board | May 14, 2026 | Pierre-Yves Boivin

Information

Background

This presentation provides a progress update on the first phase of consultations and outlines, at a high level, the consultation reports' purposes, methodologies, structures, and key themes.

- **Indigenous consultations** on the corridor under study were held between October 9, 2025, and April 24, 2026, and included s.21(1)(b) Indigenous communities.
- A focus on meaningful consultation with adequate time allotted to each engagement ensured steady participation.

  s.21(1)(b)
  - General feedback was gathered from various communication opportunities.

- The **first phase of public consultation** was conducted over a 100-day period, from January 15 to April 24. It included 26 open houses, 31 roundtables, 10 virtual sessions, and an online consultation platform, ensuring broad and accessible engagement across communities.
- Participation was exceptionally strong.
  - The consultation portal recorded approximately 315,000 unique visits, with more than 24,000 questionnaires completed. The interactive map also gathered over 19,000.
  - Exit surveys showed that 70% of participants were satisfied with the information they received about the project.

- The consultation reports document what was heard and are used to inform the project's next steps. Both reports are currently being prepared and are scheduled for release in mid-June.

What is a “What We heard” report (WWHR)

What it is

- **A factual and balanced snapshot** of the main themes, questions, and concerns raised during consultation
- **A thematic synthesis**, drawn from a large volume of input across multiple engagement channels
- **A transparency and accountability tool**, demonstrating that feedback was listened to and documented
- **An input into decision-making**, considered alongside technical, environmental, financial, and policy analyses

What it is not

- Not a verbatim or exhaustive list of every comment received
- Not a referendum or a decision-making vote
- Not a commitment to implement every suggestion
- Not a document of final decisions or trade-off arbitration

Production Schedule aligned to the Project Timeline

General Public

Indigenous Communities

s.21(1)(a), s.21(1)(b)

s.21(1)(a), s.21(1)(b)

Indigenous Communities Report Methodology, Content and Key Themes

Methodology | Indigenous Communities

The WWHR process – in a nutshell

Indigenous consultation & engagement

Data Sources:
- [redacted] Written Submissions
- Meeting Notes
- Desktop Review

Multicriteria process

Project Description

s.21(1)(b), s.21(1)(a)

Final review & edits for publication

WWH Report

Table of Contents | Indigenous Communities

1. Executive summary*
2. Introduction
3. Procedural summary of corridor refinement
4. Summary of key themes
5. s.21(1)(b), s.21(1)(a)
6. Next Steps

s.21(1)(b), s.21(1)(a)

Key Themes | Indigenous Communities

- Potential overlap with land claims
- Socio-economic opportunities and impacts
- Archaeological and cultural heritage
- Protection of watersheds and aquatic systems
- Impacts on hunting, harvesting, and fishing rights
- Protection of flora, fauna, and landscape connectivity
- Cumulative effects
- Opportunities for offsetting and restoration

General Public Report
Methodology, Content and Key Themes

First Phase of Public Consultation

High Levels of Engagement Across All Consultation Activities

31	ROUNDTABLES
26	IN-PERSON OPEN HOUSES
10	VIRTUAL SESSIONS
100	DAYS OF ONLINE CONSULTATION
s.21(1)(a), s.21(1)(b)	MEETINGS IN 29 INDIGENOUS COMMUNITIES

	Target	Results (not final)
Unique visits on Alto's website	s.21(1)(a)	s.21(1)(a)
Unique visits on consultation platform		324,026
Completed online questionnaires		24,142
Comments (pins) on the corridor map		s.21(1)(a)
Open Houses Attendance		
Virtual Sessions		
Exit Survey – Satisfaction		
Exit Survey – Feeling informed		
Exit Survey – Supportive of the project		

Methodology | General Public

The WWHR analytic process – in a nutshell

Public consultation

Online Data Sources:
s.21(1)(a) submissions
- 24K+ survey
- 19K+ comments on the Map

s.21(1)(a)

Multicriteria process

Project Description

Outputs were reviewed by the team to support report writing

WWH Report

ALTO

Methodology | General Public

Key and Local Themes

s.21(1)(a), s.21(1)(b)

- Key Theme Example: Land Acquisition and Expropriation

  s.21(1)(b), s.21(1)(a)

- Local Area Example: Downtown vs. Tremblay vs. Airport Station (Ottawa)

  s.21(1)(b)

Table of Contents | General Public

1. Introduction
2. Alto Project Description
3. Communications and Engagement Process
4. **What We Heard** (±40 pages)
    - Key Themes
    - Local Themes
        - Central Segment
        - Eastern Segment
        - Western Segment
    - Online Survey Results
5. Next Steps
6. Appendix

Key Themes | General Public

The main themes that apply across the entire Corridor are presented at the beginning of Section 4 of the report. They provide a shared context before moving into more location-specific or detailed considerations.

- Land Acquisition and Expropriation
- Farmland Protection
- Cost and Timeline
- s.21(1)(a), s.21(1)(b) Resources and Procurement
- Urgency and Project Delivery
- Workforce s.21(1)(a), s.21(1)(b)

s.21(1)(a), s.21(1)(b)

- Reconciliation with Indigenous Peoples
- Economic Development
- Engineering and Rail Technology
- Housing
- Passenger Experience
- Affordability
- Ridership s.21(1)(a), s.21(1)(b)
- Urban and Rural

s.21(1)(a), s.21(1)(b)

- Environmental Impacts
- Construction Impacts
- Nation-Building
- Consultation Process

Overview of the Local Themes | General Public

s.21(1)(b)

Local Themes, across most sections of the corridor

- Network Planning
- Stations Location
- Train Integration
- Environmental Impacts
- Community Impacts
- Community Benefits
- Tourism and Recreation
- Agricultural and Forest Lands
- Economic Impacts
- Passenger Experience and Ridership
- Construction
- Real Estate Impacts
- Land Acquisition and Expropriation
- Safety and Security

Local Themes, specific to some regions

s.21(1)(a), s.21(1)(b)

s.21(1)(b)